DESIGNING LONG-TERM PERSONNEL DEVELOPMENT STRATEGIES IN THE CONTEXT OF DYNAMIC CHANGES

Biriukov Y., graduate student of the Department of Smart Economics*, Kyiv National University Technologies and Design, Kyiv, Ukraine ORCID ID: https://orcid.org/0009-0006-2667-7409

Designing long-term personnel development strategies in the context of dynamic changes requires a proactive and adaptive approach to ensure the workforce is equipped with the necessary skills and competencies to thrive in an ever-changing business environment. The main steps in developing such strategies are:

- 1. Environmental Analysis:
- Continuously monitor industry trends and anticipate changes in market demands that may impact workforce requirements.
- Technology advancements. Taking into account changes in labour market requirements and technological innovations.
- Assessing organizational culture. Understanding corporate culture and the values that influence staff development [2].
 - 2. Skills assessment:
- Current workforce skills audit. Conducting a comprehensive assessment of the existing skills within the workforce.
- Identify future skills. Anticipating future skills and competencies required for the evolving needs of the business.
 - 3. Strategic workforce planning:
- Align with business strategy. Ensuring the personnel development strategies align with the overall business strategy and objectives.
- Identify critical roles. Identifying key positions critical to the organization's success and focusing on developing talent for these roles.
 - 4. Development of future leaders [1]:
- Identifying high-potential employees and implementing leadership development programs.
- Developing a robust succession plan to ensure a pipeline of talent for key leadership positions.
- Implementing cross-training programs to enhance the versatility of the workforce.
- Promote lifelong learning. Fostering a culture of continuous learning and professional development among employees.
- Empowering employees to take ownership of their development through self-directed learning initiatives.

.

^{*} Supervisor – Radionova N.Y., Doctor of Economics, professor

- Developing initiatives to attract and nurture young talent through internships and apprenticeships.
 - 5. Agile training and development programs:
- Developing adaptive training programs and modules that can quickly adapt to changing needs.
- Leveraging e-learning platforms, virtual training, and other technological tools for flexible and scalable training.
- Creating flexible job descriptions that allow for the evolution of roles based on changing business needs.
- Collaborating with educational institutions to tailor programs that align with industry needs.
 - 6. Employee engagement and retention:
- Implementing recognition and reward programs to motivate and retain top talent.
- Establishing regular feedback mechanisms to understand employee needs and concerns.

In a dynamic business environment, the ability to adapt and evolve is crucial. Long-term personnel development strategies should be agile, responsive, and focused on building a workforce that can thrive amid constant change.

Literature:

- 1. Денисенко М.П., Юринець З.В. Формування команд фахівців та їх роль в економічному розвитку й стратегічному управлінні бізнесом. *Журнал стратегічних економічних досліджень*. 2022. № 1. С. 67-75.
- 2. Юринець З.В., Юринець Р.В. Соціально-психологічний клімат молодіжного стартап-підприємництва в умовах стратегічного розвитку інновацій. *Acta Academiae Beregsasiensis. Economics.* 2022. № 1. С. 162-171.

ДОСЛІДЖЕННЯ ПРОЦЕСІВ ДІДЖИТАЛІЗАЦІЇ ЯК ОСНОВНОГО ВЕКТОРУ РОЗВИТКУ УКРАЇНИ

Бобонець С.С., здобувачка першого (бакалаврського) рівня ВО, Державний біотехнологічний університет, м. Харків, Україна Божидай І.І., кандидат економічних наук, доцент, Державний біотехнологічний університет, м. Харків, Україна ORCID ID: https://orcid.org/0000-0003-2227-219X

Останні роки Україна зробила великий прорив у сфері діджиталізації та у електронних послугах. Це велика праця, над якою старанно працюють кожен день люди, держава, щоб удосконалити і покращити наше життя. Саме це потрібно соціуму нині, тому що